## The Recovering Leader's Effectiveness Self-assessment

Key Effectiveness Factor		Organization 1	Key actions I can take as a leader to improve
		– Current	this area, and/or to remove barriers in this
1.	I select and retain highly capable, self- motivated people to do the job, and avoid	Rating*	area
	hanging on to others.		
2.	I give my people the freedom to do it their own way, while also functioning within clear guidelines.		
3.	I give my people a sharp picture of the desired outcome from the start.		
4.	I create a culture where people are rewarded for being brutally honest		
5.	I supply adequate resources to the task at hand.		
6.	I challenge my people by setting a high bar in terms of program execution,		
7.	I implement simple yet profound measurements for success and failure.		
8.	I set up reliable, honest, and concise reporting on current and look-ahead progress, and watch it carefully.		
9.	I establish clear consequences linked to the success or failure of milestones and outcomes.		
10.	I create a stream of continuous feedback that helps me detect and correct problems		

<sup>\*</sup> Rate yourself and how your leaders are doing in this area on a scale from 1 to 10, ten being an ideal state for this effectiveness factor.